



# Camden County Schools CCRPI Balanced Scorecard 2018-2020

Focus Area	Goals	Performance Indicator	Performance Measure					
<b>High Academic Achievement: Raise the academic challenge and performance of each student.</b>	<b>Goal 1.1</b> Mastery of essential knowledge and skills by students	<b>College and Career Readiness Performance Index</b>	<b>2017-2018</b>		<b>2018-2019</b>		<b>2019-2020</b>	
		<b>Grades 3-5 GA Milestones Assessments (GMAS) - End of Grade</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>
		Percent of students scoring at Developing Learner level or above in <b>ELA</b>	75.83%	<b>78.72%</b>	76.56%		77.29%	
		Percent of students scoring at Developing Learner level or above in <b>Mathematics</b>	86.9%	<b>87.75%</b>	87.29%		87.68%	
		Percent of students scoring at Developing Learner level or above in <b>Science</b>	78.61%	<b>84.96%</b>	79.25%		79.89%	
		Percent of students scoring at Developing Learner level or above in <b>Social Studies</b>	70.00%	<b>79.86%</b>	70.90%		71.80%	
		<b>Grades 6-8 GA Milestones Assessments (GMAS) - End of Grade</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>
		Percent of students scoring at Developing Learner level or above in <b>ELA</b>	69.21%	<b>75.0%</b>	70.13%		71.05%	
		Percent of students scoring at Developing Learner level or above in <b>Mathematics</b>	74.70%	<b>80.1%</b>	75.46%		76.22%	
		Percent of students scoring at Developing Learner level in <b>Science</b>	67.33%	<b>85.1%</b>	68.31%		69.29%	
	Percent of students scoring at Developing Learner level or above in <b>Social Studies</b>	68.72%	<b>73.2%</b>	69.66%		70.60%		
	<b>Grades 9-12 GA Milestones Assessments (GMAS) - End of Course</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	
	Percent of students scoring at Developing Learner level or above in <b>ELA</b>	81.85%	<b>78.08%*</b>	82.4%		82.39%		
	Percent of students scoring at Developing Learner level or above in <b>Mathematics</b>	84.17%	<b>80.3%</b>	84.64%		85.11%		
	Percent of students scoring at Developing Learner level in <b>Science</b>	81.25%	<b>88.09%</b>	81.81%		82.37%		
	Percent of students scoring at Developing Learner level or above in <b>Social Studies</b>	85.27%	<b>89.11%</b>	87.71%		86.15%		
	<i>(*) indicates GMAS performance only; no dual enrollment included.</i>							
	<b>Graduation Rate</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	
	4-Year Cohort Graduation Rate (%)	90.0%	<b>92.2%*</b>	90.0%		90.0%		
	5-Year Extended Cohort Graduation Rate (%)	90.0%	<b>91.8%*</b>	90.0%		90.0%		
	Percent of students failing to complete high school (Drop Out Rate)		<b>91.8%*</b>					
	<i>(*) based on local calculations. State results pending.</i>							
	<b>College Entrance</b>		<i>Actual</i>		<i>Actual</i>		<i>Actual</i>	
	Average SAT Total Score		1081					
	Top 10% of Class Average SAT Score		1256					
	Total Number of Advanced Placement Exams Taken		566					
Percent of students scoring 3 or higher on Advanced Placement Exam		57.8						



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<b>High Academic Achievement: Raise the academic challenge and performance of each student.</b>	<b>Goal 1.5 Equip students to be successful after high school in academic and career</b>	<b>College and Career Readiness Performance Index</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>
		<b>Students With Disabilities (SWD)</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
		Percent of SWD that graduated with a regular education diploma.	90.0%		
		Percent of SWD failing to complete high school/SWD Dropout Rate.	1.1%		
		Percent of SWD reported having continued to a post-secondary school after high school.	86.0%		
		<b>K-8 Placement</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
		Percent of SWD served in general education environments 80% or more of the school day.			
		Percent of SWD served in general education environments less than 40% of the school day.			



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			2017-2018		2018-2019		2019-2020		
		<b>Personnel</b>							
		<b>Retention/Certification</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	
<b>Quality Teachers, Administrators and Staff: Ensure quality personnel in all positions.</b>	<i>Goal 2.2. Recruit, Retain and fairly compensate a diverse corps of quality teachers, administrators and staff.</i>	Percent of new teachers still with school system after 3 years	72%	<b>72%</b>	73%		74%		
		Percent of certified teachers Professional Qualifications.	100%	<b>97%</b>	100%		100%		
		Staff Retention Rate	75%	<b>78%</b>	78%		80%		
		Average Teacher Experience (years)		<b>17%</b>	NA		NA		
		Number of teachers with gifted endorsement	130	<b>135</b>	135		140		



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			2017-2018		2018-2019		2019-2020	
<b>Supportive Learning Environments:</b> Provide safe, orderly environments that support learning.	<i>Goal 3.3</i> <i>Expectations for student attendance and behavior conducive to high achievement.</i>	<b>Attendance Rate and Discipline</b>						
		<b>Attendance Rate</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>
		Percent of elementary students absent less than 10% of enrolled days.	90.0%	89.2%				
		Percent of middle school students absent less than 10% of enrolled days..	90.0%	86.7%				
		Percent of high school students absent less than 10% of enrolled days..	90.0%	84.8%				
		<b>Discipline Data</b>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>	<i>Target</i>	<i>Actual</i>
		Total instances of out-of-school suspension (OSS)	930	639	930		930	
		Total instances of in-school suspension (ISS)	1395	2183	1395		1395	
		Total number of alternative education placements		43				
		Total number of students expelled		3				



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<b>Effective, Efficient Operations: Develop and manage material resources to maximize student achievement.</b>	<b>Goal 4.1</b> <i>Alignment of all support functions to achieve high performance.</i>	<b>School Nutrition and Finance</b>	<b>2017-2018</b>		<b>2018-2019</b>		<b>2019-2020</b>	
		<b>School Nutrition Program</b>	<i>Actual</i>		<i>Actual</i>		<i>Actual</i>	
		Percent of students eligible for Free/Reduced Lunch	49.7%		47%			
		Percent of schools earning Health Department inspection scores Above 95	100%					
		<b>Finance</b>	<b>State</b>	<b>Camden</b>	<b>State</b>	<b>Camden</b>	<b>State</b>	<b>Camden</b>
		Average expenditure per pupil	Pending	Pending				
		Average revenues per pupil	Pending	Pending				
		Financial Efficiency Star Rating		4.5				
		Percent of revenue from Local Funds	Pending	Pending				
		Percent of revenue from State Funds	Pending	Pending				
		Percent of revenue from Federal Funds	Pending	Pending				



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<i>Focus Area</i>	<i>Goals</i>	<i>Performance Indicator</i>	<i>Performance Measure</i>		
<b>Strong Parental and Community Support: Increase stakeholder understanding, trust and support of public schools.</b>	Goal 5.2 <i>Stakeholder trust and confidence in schools and the system.</i>	<b>Parent Survey: Yes and To Some Degree Responses</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>
		My student is frequently recognized for good behavior	83%		
		Staff at my student's school communicates well with parents.	89%		
		All students are treated fairly at my student's school.	87%		
		Teachers at my students school treat all students with respect.	90%		